

PREPARATORY INFORMATION
ANNUAL GENERAL MEETING OF 16 APRIL 2019
ARTICLE 289. 1 B) OF THE COMPANIES CODE

BOARD OF DIRECTORS

Heinz-Peter Elstrodt

CIMIGEST, SGPS, S.A.	Chairman of the Board of Directors
SODIM, SGPS, S.A.	Chairman of the Board of Directors
LOJAS RENNER S.A.	Director

João Nuno de Sottomayor Pinto de Castello Branco

AEM – Ass. de Empresas Emitentes de Valores Cotados em Mercado ..	Member of the General Counsel
APHELION, S.A.	Chairman of the Board of Directors
CIMIGEST, SGPS, S.A.	Director
SECIL - Companhia Geral de Cal e Cimento, S.A.	Chairman of the Board of Directors
SEMAPA NEXT, S.A.	Chairman of the Board of Directors
SODIM, SGPS, S.A.	Director
THE NAVIGATOR COMPANY, S.A.	Chairman of the Board of Directors

José Miguel Pereira Gens Paredes

ABAPOR - Comércio e Indústria de Carnes, S.A.	Chairman of the Board of Directors
APHELION, S.A.	Director
Aprovechamiento Integral de Subprodutos Ibéricos, S.A.	Director
BIOLOGICAL - Gestão de Resíduos Industriais, Lda.	Manager
CELCIMO, S.L.	Director
CIMIGEST, SGPS, S.A.	Director
CIMO – Gestão de Participações, SGPS S.A.	Chairman of the Board of Directors
ETSA - Investimentos, SGPS, S.A.	Chairman of the Board of Directors
ETSA LOG, S.A.	Chairman of the Board of Directors
I.T.S. - Indústria Transformadora de Subprodutos, S.A.	Chairman of the Board of Directors
SEBOL - Comércio e Indústria de Sebo, S.A.	Chairman of the Board of Directors
SECIL - Companhia Geral de Cal e Cimento, S.A.	Director
SEMAPA NEXT, S.A.	Director
SODIM, SGPS, S.A.	Director
SONAGI, SGPS, S.A.	Director
THE NAVIGATOR COMPANY, S.A.	Director

Paulo Miguel Garcês Ventura

ABAPOR - Comércio e Indústria de Carnes, S.A.	Director
AEM – Ass. de Empresas Emitentes de Valores Cotados em Mercado ..	Member of the Management Board
APHELION, S.A.	Director
Aprovechamiento Integral de Subprodutos Ibéricos, S.A.	Director
BIOLOGICAL - Gestão de Resíduos Industriais, Lda.	Manager
CELCIMO, S.L.	Director
CIMIGEST, SGPS, S.A.	Director
ETSA - Investimentos, SGPS, S.A.	Director
ETSA LOG, S.A.	Director
FUNDAÇÃO NOSSA SENHORA DO BOM SUCESSO	Member of the General Counsel
HOTEL RITZ, S.A.	Director

I.T.S. - Indústria Transformadora de Subprodutos, S.A.	Director
SEBOL - Comércio e Indústria de Sebo, S.A.	Director
SECIL - Companhia Geral de Cal e Cimento, S.A.	Director
SEMAPA Inversiones, S.L.....	Director
SEMAPA NEXT, S.A.	Director
SODIM, SGPS, S.A.	Director
SONAGI, SGPS, S.A.....	Director
THE NAVIGATOR COMPANY, S.A.	Director
ANTASOBRAL - Sociedade Agropecuária, S.A.	Chairman of the General Meeting
BEIRA-RIO – Sociedade Construtora de Armazéns, S.A.....	Chairman of the General Meeting
GALERIAS RITZ IMOBILIÁRIA, S.A.	Chairman of the General Meeting
INFRAESTRUTURAS DE PORTUGAL, S.A.	Vice-Chairman of the General Meeting
PARQUE RITZ – Imobiliária, S.A.	Chairman of the General Meeting
REFUNDOS – Sociedade Gestora de Fundos de Investimento Imobiliário, S.A.	Chairman of the General Meeting
VÉRTICE – Gestão de Participações, SGPS, S.A.	Chairman of the General Meeting
SOCIEDADE AGRÍCOLA DA QUINTA DA VIALONGA, S.A.	Chairman of the General Meeting

Ricardo Miguel dos Santos Pacheco Pires

APHELION, S.A.	Director
CIMIGEST, SGPS, S.A.	Director
CIMO – Gestão de Participações, SGPS S.A.	Director
PYRUS Agricultural LLC.....	Director
PYRUS Investments LLC	Director
PYRUS Real Estate LLC.....	Director
SECIL – Companhia Geral de Cal e Cimento, S.A.....	Director
SEMAPA NEXT, S.A.	Director
SODIM, SGPS, S.A.	Director
THE NAVIGATOR COMPANY, S.A.	Director
UPSIS S.A.....	Director

António Pedro de Carvalho Viana-Baptista

ALTER VENTURE PARTNERS G.P., SARL	Director
ATENTO, S.A.	Director
JERÓNIMO MARTINS SGPS, S.A.....	Director

Carlos Eduardo Coelho Alves

No office held in other companies.

Francisco José Melo e Castro Guedes

CELCIMO, S.L.....	Director
CIMENT DE SIBLINE S.A.L.	Director
SECIL – Companhia Geral de Cal e Cimento, S.A.....	Director
SEMAPA Inversiones, S.L.....	Chairman of the Board of Directors

Vítor Manuel Galvão Rocha Novais Gonçalves

BELDEVELOPMENT, S.A.....	Director
EXTRASEARCH SGPS S.A.	Director
MAGALHÃES e GONÇALVES - Consultoria e Gestão, Lda.	Manager
QUALQUER PONTO – Sociedade Imobiliária, S.A.....	Director
QUALQUER PRUMO – Sociedade Imobiliária, Lda.....	Manager
THE NAVIGATOR COMPANY, S.A.	Director

VANGUARDINTEGRAL, Lda.	Manager
VRES – Vision Real Estate Solutions, S.A.	Director
ZOOM INVESTMENT, SGPS, S.A.	Director
ZOOM INVESTMENT TURISMO, S.A.	Director
2FOR VENTURE, SGPS,S.A.	Director

Vítor Paulo Paranhos Pereira

ANTASOBRAL - Sociedade Agropecuária, S.A.	Director
CAPITAL HOTELS BV	Director
EUROVIDA – COMPANHIA DE SEGUROS DE VIDA, S.A.	Member of the Audit Board
GALERIAS RITZ, S.A.	Chairman of the Board of Directors
HOTEL RITZ, S.A.	Director
PARQUE RITZ, S.A.	Chairman of the Board of Directors
POPULAR SEGUROS – COMPANHIA DE SEGUROS, S.A.	Member of the Audit Board
REFUNDOS – Sociedade Gestora de Fundos de Investimento Imobiliário, S.A.	Director
SOC. AGRÍCOLA DA HERDADE DOS FIDALGOS, UNIP., LDA.	Manager
SONAGI – Imobiliária, S.A. (former CIMILONGA – Imobiliária, S.A).....	Chairman of the Board of Directors
SONAGI, SGPS, S.A.	Director

Filipa Mendes de Almeida de Queiroz Pereira

ABSTRACTREASON, LDA.	Manager
BESTWEB, LDA.	Manager
CIMIGEST, SGPS, S.A.	Director
ESPAÇO TREZENTOS E QUARENTA, S.A.	Director
FUNDAÇÃO NOSSA SENHORA DO BOM SUCESSO	President of the General Counsel
HOTEL RITZ, S.A.	Director
LAGUM, LDA.	Manager
REPRESENTAÇÕES CARVALHAL, S.A.	Director
SODIM, SGPS,S.A.	Director

Mafalda Mendes de Almeida de Queiroz Pereira

CIMIGEST, SGPS, S.A.	Director
ESPAÇO TREZENTOS E QUARENTA, S.A.	Director
REPRESENTAÇÕES CARVALHAL, S.A.	Director
SODIM, SGPS,S.A.	Director
SONAGI, SGPS,S.A.	Director

Lua Mónica Mendes de Almeida de Queiroz Pereira

CIMIGEST, SGPS, S.A.	Director
ECOLUA, LDA.	Manager
ESPAÇO TREZENTOS E QUARENTA, S.A.	Director
REPRESENTAÇÕES CARVALHAL, S.A.	Director
SEMAPA NEXT, S.A.	Director
SODIM, SGPS,S.A.	Director

José Antônio do Prado Fay

CAMIL ALIMENTOS, S.A.	Director
JMACEDO ALIMENTOS, S.A.	Director

SUPREMO CIMENTOS, S.A..... Director

AUDIT BOARD

José Manuel Oliveira Vitorino

ANA Aeroportos de Portugal, S.A. Member of the Audit Board
SECIL – Companhia Geral de Cal e Cimento, S.A. Chairman of the Audit Board
THE NAVIGATOR COMPANY, S.A. Chairman of the Audit Board

Gonçalo Nuno Palha Gaio Picão Caldeira

LINHA DO HORIZONTE – Investimentos Imobiliários, Lda. Manager
LOFTMANIA – Gestão Imobiliária, Lda. Manager
SECIL – Companhia Geral de Cal e Cimento, S.A. Member of the Audit Board
THE NAVIGATOR COMPANY, S.A. Member of the Audit Board

Maria da Graça Torres Ferreira da Cunha Gonçalves

SECIL – Companhia Geral de Cal e Cimento, S.A. Member of the Audit Board
THE NAVIGATOR COMPANY, S.A. Member of the Audit Board

GENERAL MEETING

Francisco Xavier Zea Mantero

CIP CONFEDERAÇÃO EMPRESARIAL DE PORTUGAL President of the Strategic Council for Cooperation, Development and Economic Lusophony, President of the Africa Network of BusinessEurope, Member of the Advisory Business Council MENA (Middle East and Northern Africa) – OCDE and Member of the Development Committee of BIAC (in representation).
THE NAVIGATOR COMPANY, S.A. Chairman of the General Meeting

Luís Nuno Pessoa Ferreira Gaspar

CERÂMICAS DE S. BERNARDO, S.A..... Chairman of the General Meeting
DSP – Distribuição Promocional de Textéis, S.A. Chairman of the General Meeting
INCOMATZI – Investimentos & Gestão Imobiliária, S.A..... Chairman of the General Meeting
SAPROGAI – Agropecuária, S.A. Secretary of the General Meeting
SAPROPOR, SGPS,S.A. Secretary of the General Meeting
SINTAGMA INTERNACIONAL – Serviços Técnicos, Gestão,
COMÉRCIO E INVESTIMENTO, S.A. Chairman of the General Meeting
THANDA VANTU – Investimentos e Participações, SGPS,S.A. Chairman of the General Meeting